# The Economic Impact of the Alcohol Industry in Michigan

James Hall – CAP Advisory Council Thursday, March 22, 2012 Radisson Hotel Lansing

### CENTER FOR ALCOHOL POLICY

### What is the Center for Alcohol Policy?

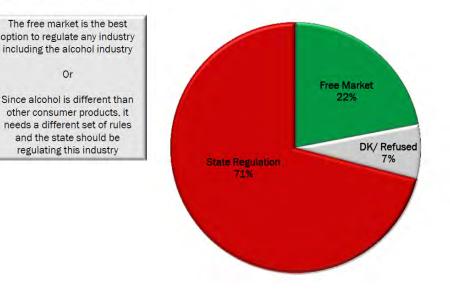
- The purpose of the Center is to educate policymakers, regulators and the public about alcohol, its uniqueness and its regulation
- Launched in 2007, the Center has accomplished a great deal in five short years of operation



 CAP conducts an annual national survey to learn about Americans attitudes toward alcohol regulation Nearly three-quarters of adults nationwide believe that alcohol is different than other products and needs state regulation.

ALCOHOL POLICY

Thinking specifically about the way states regulate alcohol, which ONE of these positions on alcohol regulations best summarizes your own opinion?



# CENTER FOR ALCOHOL POLICY

 The Center conducts an annual Legal Symposium bringing together a wide array of alcohol interests to discuss appropriate regulation.



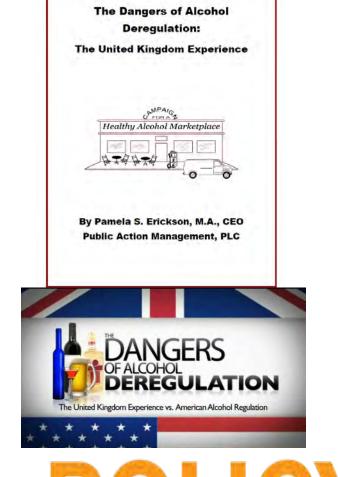
September 9-11 Dallas

 The CAP holds an annual essay contest on alcohol regulation bringing the issue before students, scholars and professionals



 In 2011, the Center re-published the influential book, *Toward Liquor Control*, which established the blue print for many states to set up their regulatory systems post-Prohibitior

 The CAP has led the way in contrasting the problems a deregulated alcohol market has had in the United
 Kingdom versus a regulated market in the United States



 The Center also served as the Washington, DC sponsor of the highly regarded Ken Burns documentary, *Prohibition*





### Michigan Economic Snapshot

- Establishments:
  - Breweries 94
  - Wineries 178
  - Distillers 11
  - Distributors 130
  - Retailers 16,233

- Jobs:
  - Brewing 484
  - Winery/Vineyard 882
  - Beer Distributing –
     5,100
  - Retailing 32,953
- Total 39,419 Direct jobs!

### **Economic Snapshot**

- MLCC counts over \$5 billion in sales
- MI is 8<sup>th</sup> in population according to US Census
- MI is 5<sup>th</sup> in # of breweries (CA,CO,OR, WA)
- MI is 2<sup>nd</sup> in # of distilleries (CA)
- MI is 8<sup>th</sup> in # of wineries(CA,OR,WA,NY,VA,PA)
- MI is 6<sup>th</sup> in # of Distributors
- Over 16,000 retailers of alcohol

## CENTER FOR ALCOHOL POLICY

### ECONOMICS

- Growth in Michigan sales (wine and spirits) and tax collections despite economic headwinds
- Increase in "buy local" efforts may only increase these sales for all three segments



### AGENDA

- Introduction of Patrick Gagliardi
- Introduction of Speakers
- Panel
- Questions and Answers



### Meet Today's Panel

- Auday Arabo, President & CEO, Associated Food & Petroleum Dealers
- Larry Bell, Founder and President, Bell's Brewery, Inc.
- Mike Brown, Partner, Carlin Edwards Brown, PLLC
- Mike Lashbrook, President, Michigan Beer and Wine Wholesalers Association
- Ed O'Keefe III, President, Chateau Grand Traverse Winery CENTER FOR



www.centerforalcoholpolicy.org



Inspired Brewing<sup>®</sup>

#### **Brewing in Michigan**

An Economic and Regulatory Impact Outlook

#### Larry Bell President, Bell's Brewery, Inc.



### Jobs Provided

- Direct
  - Manufacturing
  - Retail/Restaurant

- Indirect
  - Wholesalers
  - Retailers
  - Contractors
  - Vendors
  - Agriculture



### **Bell's Brewery Farm**

Shepherd, MI









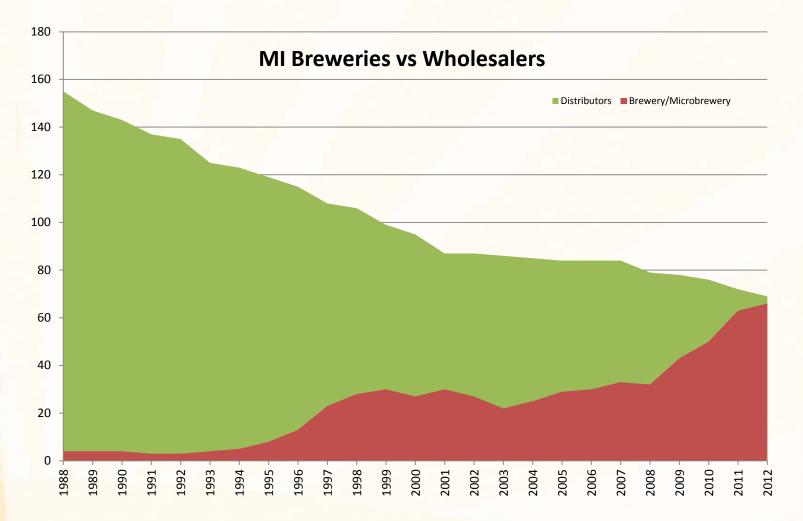


Inspired Brewing<sup>®</sup>

### Brewed in Michigan and sold in Michigan

2.5% of Michigan beer volume







#### Locally brewed beer drives tourism

- Beer festivals
  - Michigan Brewers Guild
  - C<mark>hari</mark>table
- Brewery sponsored events
  - Sporting
  - <mark>– Art</mark>s
  - Educational



### **Regulatory** Impacts

- Positive
  - Efficient tax collection
  - 3 tier system provides level playing field
  - Provides for consistent pricing
  - Provides for fair supplier/retailer relationships



### **Regulatory** Impacts

- Negative
  - 3 tier system works but... needs updating
  - Antiquated law (written 1984)
  - Small brewers need better contractual rights with wholesalers
  - Brewers license fees support rival industry (Michigan Grape and Wine Industry Council – law written 1985)



**Going Forward** 

- New regulatory laws need to be crafted carefully with fair representation from all tiers at the table
- We must remember the history of the industry and how we got to where we are today



Inspired Brewing<sup>®</sup>

### If Michigan's largest wholesaler were a brewery, they would be the 6<sup>th</sup> largest brewery in the USA



### Thank you!



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### THE ECONOMIC IMPACT OF THE MICHIGAN WINE INDUSTRY

CENTER FOR ALCOHOL POLICY CONFERENCE Lansing, Michigan • March 22, 2012

> Presented By: Eddie O'Keefe III, President Chateau Grand Traverse Winery

### MICHIGAN VITICULTURE AREAS & WINE TRAILS







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### MICHIGAN WINERY SALES TRENDS





Licensed Wineries

• 86 winery licenses in 2011 vs. 47 in 2006, up 83% (Michigan ranks #7 in USA)

Vineyard Acreage for Wine Production

> In-State Sales Volume

• 590,000 cases sold in Michigan in 2011 vs. 334,000 cases in 2005, up 76% (6.5% market share)

• 2,500 planted grape acres in 2011 vs. 1,300 in

2006, up 92% (14,600 acres including juice grapes)

Estimated Winery Visitors

• Estimated 1,000,000+ Visitors to Michigan Winery Tasting Rooms in 2011

The wine industry contributes \$ 300 million annually to Michigan's economy

Estimated by Michigan Grape & Wine Industry Council

### WINEMAKING IS A LONG-TERM INVESTMENT

Wineries are long-term investments.
Long-term employers.
Vineyards are unique to their location.
Operations cannot be moved or transported.
Planting a vineyard is an expensive commitment.
Some Michigan wineries are now 2<sup>nd</sup> and 3<sup>rd</sup> generation family-owned.
Federal Government does not subsidize winemaking or grape growing.

### THE MULTIPLIER EFFECT

Wineries have an enormous value-added component.

Winery tourism has an economic multiplier effect.

A winery operation, its employees and tourism are three examples of total economic impact.

Wineries & vineyards preserve agricultural land, often revitalizing rural communities, supporting local charities, improving property values, and generally enhancing quality of life.



The Largest Selection of Chateau Grand Traverse Wines

... apart from Driving to Old Mission Peninsula

Wine is considered an affordable luxury.
Three MI Wineries are Top 15 brands.
Favorable press, awards, accolades.
Consumers support Michigan made products.
Access to Michigan wine continues to grow.
Michigan wine category coveted by retailers .
Connects inextricably with food/cooking/travel .
Untapped out-state, e-commerce and export markets.

C. 1997



Wineries & Vineyards Promote Tourism, Support Local Farms and Keep Land in Agricultural Production.



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## Beer and Wine Distributor Economic Impact

MIKE LASHBROOK PRESIDENT MICHIGAN BEER & WINE WHOLESAERS ASSOCIATION

### Role of the Distributor – It's Logistics

- Purchase beer and wine from breweries and wineries
- Transportation from production site to warehouse
- Inventory control
- Sales and marketing product to retailers
- Delivery to retail
- Merchandising at retail displays, signage, pricing, rotation, etc.
- With bottle bill, recycle all containers

### Licensed Distributors

- Roughly 130 licensed distributors
- 57 member companies of MB&WWA 98% beer/90-95% wine
- Several importers or religious supply companies that handle sacramental wine
- Handful of distributors set up to handle boutique wines and craft beers
- No statutory/regulatory limit on number of distributor licenses
- \$300 and willing supplier

### **Distributor Profile**

- Family owned
- Range from 8-10 employees (mostly family) to over 800
- Average 82 employees
- □ Fleet of 58 vehicles
- Temperature controlled warehouse
- Average distributor represents 59 suppliers, and distributes 418 different beverage brands including different Michigan brands
- Service nearly 1,700 retail accounts 788 on-premise, 908 off-premise
- Active business leader in community

### **Direct Economic Impact**

- □ 5,100 employees
- Average salary/benefits = \$60,000
- Annual sales of over \$1.6 billion
- Facility and fleet investment over \$300 million
- MB&WWA survey revealed over \$3 million to local charities

### **Other Economic Impact**

- Assist craft brewers/local wineries obtain access to market
- Recycling 1.7 billion containers at cost of over \$17 million
- Sustainability initiatives fleets, warehouse
- Programs to reduce underage drinking and drunk driving

### **Regulatory Impact**

- Distributors serve regulatory role
- Product lands in-state at distributor, clear chain of custody
- Tax verification
- Service all licensed retailers
- Accountable, transparent system assists with product recalls

### **Economic Benefits of Regulation**

- Level playing field supports strong independent retail sector
- Independent tiers of industry increase market access for small producers
- Product variety increased
- Supports small, family owned businesses
- Proper regulation does reduce costs associated with alcohol abuse

2012 CAP Michigan Policy Series Next Events: Public Safety and Law Enforcement in Alcohol Regulation April 18, 2012

> What's Happening in the World of Alcohol Regulation May 3, 2012 Radisson Hotel Lansing